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| Programme:                | MBA International Business Management and Leadership                           |               |                                                        |                         |
| Variation                 | Fast-Track (3 Semesters)                                                       |               |                                                        |                         |
| Start                     | Winter Semester 2026/27 (September)                                            |               |                                                        |                         |
| Status                    | August 2026                                                                    |               |                                                        |                         |
| Semester 1 (WiSe 2026/27) | Module 1: Introduction to Learning in the New Business World (5 Credit Points) |               |                                                        |                         |
| Sep./Oct. 26              |                                                                                |               |                                                        |                         |
| Date:                     | Day                                                                            | Time          | Submodule                                              | Location                |
| 14.09.2026                | Mo                                                                             | 17:00 - 18:30 | Introductory Online Session - MBA Kick off             | Virtual                 |
| 18.09.2026                | Fr                                                                             | 12:00 - 20:00 | Welcome at Kempten Business School: Discover & Connect | Kempten Business School |
| 19.09.2026                | Sa                                                                             | 09:00 - 15:00 | Building Bonds                                         | Kempten Business School |
| 25.09.2026                | Fr                                                                             | 14:00-19:00   | Introduction to Scientific Methodology                 | Kempten Business School |
| 26.09.2026                | Sa                                                                             | 09:00 - 16:30 | Mastering Professional English Communication           | Kempten Business School |
| 05.10.2026                | Mo                                                                             | 17:00-18:30   | Summary Workshop                                       | Virtual                 |

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| Semester 1   | Module 2: Leadership Excellence & Communication (5 Credit Points) |                                                                               |                                 |               |
| Oct./Nov. 26 |                                                                   |                                                                               |                                 |               |
| Date:        | Day                                                               | Time                                                                          | Submodule                       | Location      |
| 05.10.2026   | Mo                                                                | 18:30 - 20:00                                                                 | Kick-off Workshop               | Virtual       |
| 16.10.2026   | Fr                                                                | 14:00 - 17:00                                                                 | Leadership Communication        | Vöhlinschloss |
| 17.10.2026   | Sa                                                                | 09:00 - 16:00                                                                 | Leadership Communication        | Vöhlinschloss |
| 23.10.2026   | Fr                                                                | 14:00 - 17:30                                                                 | Mindset & Leadership Principles | Vöhlinschloss |
| 24.10.2026   | Sa                                                                | 09:00 - 16:30                                                                 | Mindset & Leadership Principles | Vöhlinschloss |
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| 02.11.2026   | Mo                                                                | 17:00 - 18:30                                                                 | Summary Workshop                | Virtual       |
|              |                                                                   | Individual Coaching Decision Dynamic - Appointments will be set up separately |                                 | Virtual       |

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| Semester 1   | Module 3: Digital Transformation & Artificial Intelligence (5 Credit Points) - project based |               |                                        |                         |
| Nov./Dec. 26 |                                                                                              |               |                                        |                         |
| Date:        | Day                                                                                          | Time          | Submodule                              | Location                |
| 29.10.2026   | Th                                                                                           | 17:00 - 18:00 | Kick-off Workshop                      | Virtual                 |
| 02.11.2026   | Mo                                                                                           | 17:00 - 18:30 | AI Applications in Business            | Virtual                 |
| 06.11.2026   | Fr                                                                                           | 14:00 - 17:30 | Project Management in Digital Projects | Kempton Business School |
| 07.11.2026   | Sa                                                                                           | 09:00 - 16:30 | Project Management in Digital Projects | Kempton Business School |
| 13.11.2026   | Fr                                                                                           | 08:00 - 19:00 | Excursion - Location will be announced | Location tbd            |
| 14.11.2026   | Sa                                                                                           | 09:00 - 16:30 | Digital Transformation Strategies      | Kempton Business School |
| 03.12.2026   | Th                                                                                           | 17:00 - 19:00 | Summary Workshop                       | Virtual                 |

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| Semester 1      | Module 4: International Economics & Finance (5 Credit Points) |               |                                                                |                         |
| Dec. 26/Jan. 27 |                                                               |               |                                                                |                         |
| Date:           | Day                                                           | Time          | Submodule                                                      | Location                |
| 30.11.2026      | Mo                                                            | 17:00 - 18:00 | Kick-off Workshop                                              | Virtual                 |
| 05.12.2026      | Sa                                                            | 09:00 - 17:30 | Fundamental Understanding of Financial Information in Business | Kempton Business School |
| 08.12.2026      | Tu                                                            | 17:00 - 19:15 | Global Macro-Environmental Analysis                            | Virtual                 |
| 11.12.2026      | Fr                                                            | 14:00 - 17:00 | International Financial Markets and Instruments                | Kempton Business School |
| 12.12.2026      | Sa                                                            | 09:00 - 17:30 | Risk Management & Financial Decision Making                    | Kempton Business School |
| 12.01.2027      | Tu                                                            | 17:00 - 19:00 | Summary Workshop                                               | Virtual                 |

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| Semester 1 | Module 5: Strategic Management (5 Credit Points) |               |                                                             |               |
| Jan. 27    |                                                  |               |                                                             |               |
| Date:      | Day                                              | Time          | Submodule                                                   | Location      |
| 08.01.2027 | Fr                                               | 17:00 - 18:30 | Kick-off Workshop                                           | Virtual       |
| 15.01.2027 | Fr                                               | 14:00 - 17:00 | Strategic Analysis & Formulation of Business Level Strategy | Vöhlinschloss |

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| 16.01.2027 | Sa | 09:00 - 16:00 | Strategic Analysis & Formulation of Business Level Strategy | Vöhlinschloss |
| 22.01.2027 | Fr | 14:00 - 17:30 | Strategic Development and Optimisation                      | Vöhlinschloss |
| 23.01.2027 | Sa | 09:00 - 16:30 | Execution Oversight & Performance Enhancement               | Vöhlinschloss |
| 28.01.2027 | Th | 17:00 - 18:30 | Summary Workshop                                            | Virtual       |

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| Semester 1 | Module 6: Future-Oriented Commercial & Customer Experience Strategies (5 Credit Points) |               |                                                   |               |
| Feb. 27    |                                                                                         |               |                                                   |               |
| Date:      | Day                                                                                     | Time          | Submodule                                         | Location      |
| 02.02.2027 | Tu                                                                                      | 17:00 - 18:00 | Kick-off Workshop                                 | Virtual       |
| 05.02.2027 | Fr                                                                                      | 14:00 - 17:00 | Go to Market Strategies                           | Vöhlinschloss |
| 06.02.2027 | Sa                                                                                      | 09:00 - 16:00 | Go to Market Strategies                           | Vöhlinschloss |
| 12.02.2027 | Fr                                                                                      | 14:00 - 17:30 | Sales Enablement and Superior Customer Experience | Vöhlinschloss |
| 13.02.2027 | Sa                                                                                      | 09:00 - 16:30 | Customer Experience Enhancement                   | Vöhlinschloss |
| 24.02.2027 | We                                                                                      | 17:00 - 19:00 | Summary Workshop                                  | Virtual       |

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| Semester 2 (SoSe 2027) | Module 7: Innovation, Intra-/Entrepreneurship & Change for the Future (5 Credit Points) |               |                                                                    |                         |
| Mar./Apr. 27           |                                                                                         |               |                                                                    |                         |
| Date:                  | Day                                                                                     | Time          | Submodule                                                          | Location                |
| 02.03.2027             | Tu                                                                                      | 17:00 - 18:00 | Kick-off Workshop                                                  | Virtual                 |
| 05.03.2027             | Fr                                                                                      | 14:00 - 17:00 | Innovation Fundamentals                                            | Kempten Business School |
| 06.03.2027             | Sa                                                                                      | 09:00 - 17:00 | Agile Customer-Centric and User-Oriented Design Methodology Part I | Kempten Business School |
| 19.03.2027             | Fr                                                                                      | 13:30 - 20:30 | Change Management vs. Leading Change                               | Kempten Business School |
| 20.03.2027             | Sa                                                                                      | 9:00 - 13:00  | Agile Customer-Centric and User-Oriented Design                    | Kempten Business School |

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|            |    |               | Methodology Part II |         |
| 25.03.2027 | Th | 17:00 - 19:00 | Summary Workshop    | Virtual |

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| Semester 2  | Module 8: Sustainability & Corporate Social Responsibility (5 Credit Points) |               |                                          |                         |
| Apr./May 27 |                                                                              |               |                                          |                         |
| Date:       | Day                                                                          | Time          | Submodule                                | Location                |
| 13.04.2027  | Tu                                                                           | 17:00 - 18:30 | Kick-off Workshop                        | Virtual                 |
| 16.04.2027  | Fr                                                                           | 14:00 - 18:00 | Foundations of Sustainability Management | Kempton Business School |
| 17.04.2027  | Sa                                                                           | 09:00 - 16:30 | Circular Economy                         | Kempton Business School |
| 23.04.2027  | Fr                                                                           | 14:00 - 18:00 | Green Finance & ESG-Risk Management      | Kempton Business School |
| 24.04.2027  | Sa                                                                           | 09:00 - 16:30 | Business Ethics & Diversity/Inclusion    | Kempton Business School |
| 05.05.2027  | We                                                                           | 17:00 - 18:30 | Summary Workshop                         | Virtual                 |

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| Semester 2 | Module 9: Leadership & Future of Work (5 Credit Points) |               |                             |               |
| May 27     |                                                         |               |                             |               |
| Date:      | Day                                                     | Time          | Submodule                   | Location      |
| 03.05.2027 | Mo                                                      | 17:00 - 18:30 | Kick-off Workshop           | Virtual       |
| 14.05.2027 | Fr                                                      | 14:00 - 17:00 | Transformational Leadership | Vöhlinschloss |
| 15.05.2027 | Sa                                                      | 09:00 - 16:00 | Transformational Leadership | Vöhlinschloss |
| 21.05.2027 | Fr                                                      | 14:00 - 17:30 | Hybrid Team Management      | Vöhlinschloss |
| 22.05.2027 | Sa                                                      | 09:00 - 16:30 | Hybrid Team Management      | Vöhlinschloss |
| 27.05.2027 | Th                                                      | 17:00 - 18:30 | Summary Workshop            | Virtual       |

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| Semester 2   | Module 10: Operations and Supply Chain Management (incl. Digital Process Management) (5 Credit Points) |               |                                                |                         |
| Jun./Jul. 27 |                                                                                                        |               |                                                |                         |
| Date:        | Day                                                                                                    | Time          | Submodule                                      | Location                |
| 07.06.2027   | Mo                                                                                                     | 17:00 - 18:00 | Kick-off Workshop                              | Virtual                 |
| 11.06.2027   | Fr                                                                                                     | 08:00 - 19:00 | Excursion - Location will be announced         | tbd                     |
| 12.06.2027   | Sa                                                                                                     | 09:00 - 17:00 | Sustainable Supply Chains and Managing Risks   | Kempton Business School |
| 18.06.2027   | Fr                                                                                                     | 14:00 - 19:00 | Digital Operations Management for E-Commerce & | Kempton Business School |

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|                        |    |               | Platform Strategies                                                                                                   |                         |
| 19.06.2027             | Sa | 09:00 - 15:00 | Digital Process Management                                                                                            | Kempton Business School |
| 13.07.2027             | Tu | 17:00 - 18:30 | Summary Workshop                                                                                                      | Virtual                 |
| 22./23./24./25.06.2027 |    | 18:00 - 18:45 | Individual Coaching for Project Groups - Managing Digital Projects Deep Dive - Appointments will be set up separately | Virtual                 |

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| Semester 2                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Module 13: International Business Management (Electives) (10 Credit Points)                                                                                                                                                                                                                                                         |
| Jun./Jul. 2027                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Kingston University London Summer School                                                                                                                                                                                                                                                                                            |
| Students can select out of provided options for elective courses based on future-leadership skills, international business management and student interests/career goals. The options can be either selected. international courses at selected partner universities abroad, selected online elective courses of the VHB portfolio or from Kempten Business School, selected blended learning courses from the Kempten Business School. The selection options will be given in SS 2027. |                                                                                                                                                                                                                                                                                                                                     |
| 28.06.-10.07.2027 - tbc                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Kingston University London Summer School (2 weeks - 1 course per week 5 CP each) already possible to take these courses in 2027 (dates and timeline not guaranteed) for the module 13 elective. Please contact astrid.menzl@hs-kempten.de directly if you consider to take this course already this year 2027 latest by 15.03.2027. |

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| Semester 2 | Module 11: International HR Management |               |                                                                   |                         |
| Jul.27     |                                        |               |                                                                   |                         |
| Date:      | Day                                    | Time          | Submodule                                                         | Location                |
| 12.07.2027 | Mo                                     | 17:00 - 18:00 | Kick-off Workshop                                                 | Virtual                 |
| 16.07.2027 | Fr                                     | 14:00 - 17:30 | Strategic HRM vs. Manager's Role in Talent Management             | Kempton Business School |
| 17.07.2027 | Sa                                     | 09:00 - 16:00 | Global Mobility                                                   | Kempton Business School |
| 23.07.2027 | Fr                                     | 14:00 - 17:00 | Cross-Cultural Behavior - What is culture and how culture differs | Kempton Business School |
| 24.07.2027 | Sa                                     | 09:00 - 16:30 | Cross-Cultural Behavior – Experiencing                            | Kempton Business School |

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|            |    |               | Cultural Conflict Situations |         |
| 29.07.2027 | Th | 17:00 - 18:30 | Summary Workshop             | Virtual |

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| Semester 2     | Module 12: Scientific Methodology - Deep Dive (5 Credit Points)                            |               |                                                                 |                         |
| Aug. 27        |                                                                                            |               |                                                                 |                         |
| Date:          | Day                                                                                        | Time          | Submodule                                                       | Location                |
| 02.08.2027     | Mo                                                                                         | 17:00 - 18:30 | Kick-off Workshop                                               | Virtual                 |
| 06.08.2027     | Fr                                                                                         | 14:00 - 17:30 | Overview of Scientific Analysis                                 | Kempton Business School |
| 07.08.2027     | Sa                                                                                         | 09:00 - 16:00 | Overview of Scientific Analysis                                 | Kempton Business School |
| 09.-21.08.2027 | Individual Coaching Scientific Ideation (30 min.) - Appointments will be set up separately |               |                                                                 | Virtual                 |
| 13.08.2027     | Fr                                                                                         | 14:00 - 18:00 | Quantitative and Qualitative Research Methodologies Examination | Kempton Business School |
| 19.08.2027     | Th                                                                                         | 17:00 - 18:30 | Summary Workshop                                                | Virtual                 |

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| Semester 3 (WiSe 2027/28)                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Professional Skills & Application                                           |
| Sept. 27 – Feb. 28                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Module 13: International Business Management (Electives) (10 Credit Points) |
| Students can select out of provided options for elective courses based on future-leadership skills, international business management and student interests/career goals. The options can be either selected. international courses at selected partner universities abroad, selected online elective courses of the VHB portfolio or from Kempten Business School, selected blended learning courses from the Kempten Business School. The selection options will be given in SS 2027. |                                                                             |

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| Sept. 27 – Feb. 28 | Module 14: Master Thesis & Disputation |
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**Note:** Schedule is subject to change. Last edited on 18.08.2026